



## **Project BISON Update**

South Dakota Bureau of  
Finance and Management

*Joint Committee on Appropriations  
February 10, 2026*



# Agenda

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History and Scope

2

Project Progress and Major Initiatives

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Upcoming Milestones

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Project-to-Date Expenses



Project History	Completed
Senate Bill 64 (funding received to pursue ERP feasibility study)	2021 Session
Senate Bill 60 (funding received for further ERP planning/preparation efforts)	2022 Session
Senate Bill 23 (appropriation request to implement new ERP system)	2023 Session
Project RFI/RFPs	Spring 2023 – Spring 2024
Oracle Cloud Fusion and Sierra-Cedar Selected as ERP System and System Integrator	June 2024
Project BISON Kickoff	July 2024

# BISON Project Scope

## ERP (Enterprise Resource Planning)

### Finance

- General Ledger
- Accounts Payable
- *Cash Management*
- *Receivables*
- Fixed Assets
- Purchasing Card
- *Employee Expenses*
- Lease Accounting
- *Allocations/InterComp Transactions*

### Procurement

- Requisitions/Purchasing
- *Self-Service Procurement*
- *Contract Management*
- Sourcing
- *Supplier Self-Service*

### Project Portfolio Management

- *Projects Costing*
- *Contract Billing*
- *Grants Management*

## EPM (Performance Management)

### Budget

### Annual Financial Report

### Other

### Risk Management

- *Financial Reporting Compliance*
- *Advanced Access Controls (SoD)*
- *Advanced Access Requests*

# Expected Benefits of BISON

## Transformational Effort Focused on Standardization and Industry Best Practices

- Ability to leverage electronic workflow capabilities while greatly reducing reliance on paper documents
- Digital signatures instead of printing, signing, and scanning
- Elimination of agency shadow systems (decreasing dual-entry or duplicative work)
- Integration of State's procurement processes
- Modern "Supplier Portal" allowing vendors to upload and monitor invoices or RFx responses
- Centralized functionality for accounts receivable processes
- Centralized functionality for grant and project accounting processes
- Improvements to document retention and recall



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Finance/Procurement Project Milestones	Completed
Design Workshops	Aug-Nov 2024
Conference Room Pilot 1 (CRP1)	Jan-Feb 2025
Conference Room Pilot 2 (CRP2)	April-July 2025
Pre-E2E (End to End) Module Testing	Oct-Dec 2025

# Statewide Agency Participation

- Design Workshops
  - 98 staff, representing 18 agencies
  - 78 meetings
- CRP1
  - 175 staff, representing 28 agencies
  - 75 meetings
- CRP2
  - 175 staff, representing 25 agencies
  - 66 meetings
- Pre-E2E Module Testing
  - 195 staff, representing 25 agencies
  - 73 meetings





# EPM (Enterprise Performance Mgmt)

**EPM is focused on planning, budgeting, and financial reporting across the State.**

- Real-Time Performance Tracking
- Enhanced Performance Tracking
- Enhanced Reporting
- Data-Driven Decision Making
- Scenario Modeling and Forecasting
- Standardization Across Agencies

Planning/Budgeting Project Milestones	Completed
Design Workshops	May-June 2025
Conference Room Pilot 1 (CRP1)	September 2025
Conference Room Pilot 2 (CRP2)	Nov-Dec 2025

# Major Initiatives

## Interfaces

69 Interfaces are required for Go-Live.

All interfaces flow through 5 distinct steps for completion.

1. Specifications
2. Code Development
3. Technical Testing
4. BIT & BFM Development
5. Functional Testing

Coordination with BIT is crucial for this effort.

Oracle Fusion Cloud data structure is new for the State, taking time, effort, and patience.

Fusion interfaces require precision to ensure data integrity and preserve audit trails.

The BISON Team has completed 80% of this effort.



# Major Initiatives

## Chart of Accounts

- Though a significant undertaking, COA updates are critical to the success of BISON.
- The COA is the backbone of how the State tracks and reports funds. It ensures appropriations, expenditures, and reporting categories accurately reflect how programs operate.
- The COA has an enterprise-wide impact, touching budgets, payroll, procurement, grants, and reporting across all agencies.
- Updates must be carefully designed, tested, and coordinated. Every state agency has been involved with this effort.

# Major Initiatives

## Project Portfolio Management (PPM)

25 State agencies will utilize PPM in BISON.

- Significant lift for agencies as State moves toward a standardized system.
- Agencies learning new processes, terminology, and roles.
- Converting data into a new format for Oracle Fusion platform is complex and takes a substantial amount of time.
- Configuration necessary to support State-specific requirements.
- Once established, PPM will reduce manual work and improve long-term reporting and oversight.

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# Upcoming Milestones

- **System Integration Testing (SIT)**
- **User Acceptance Testing (UAT)**
- **End-User Training (EUT)**

Completion of these three Milestones must be done with integrity and confidence to ensure successful implementation of the BISON system.

# System Integration Testing

System Integration Testing (SIT) is the formal phase where selected testers use specific scripts and pre-defined data to validate system outcomes.

- SIT confirms that all BISON functionality performs as expected considering system configuration changes, additions, removals, etc. since CRP2 testing.
- SIT confirms that all components will function together in the production environment and there are no gaps in the data flow.
- SIT includes test scripts executed separately as well as groupings of test scripts to confirm the end-to-end business processes are working as expected.

# System Integration Testing

## Key Focus Areas:

- Validation of system configuration changes
- Verification that interfaces and integrations function correctly
- Error remediation

## Outcome:

- By completing SIT successfully, we gain confidence that BISON is functioning as a fully integrated system.



# User Acceptance Testing

User Acceptance Testing (UAT) is the phase where end users validate that the system meets business requirements and works correctly in real-world scenarios before going live.

- Agency end-users validate the system supports daily operations.
- UAT tests end-to-end processes, including cross-agency workflows and approvals.
- UAT supports training and adoption, as users gain hands-on experience with the system.

# End-User Training

End-user training prepares staff to effectively use the new system, perform their daily tasks, and adopt standardized processes before go-live.

- Provides hands-on experience
- Reinforces standardized processes and statewide procedures
- Supports adoption and change management across agencies
- Builds confidence and proficiency

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# BISON Project Budget

- **\$70 million appropriated**
  - \$26.8 million for System Integrator
  - \$19.4 million for Interfaces
  - \$ 9.6 million for State Resources
  - \$ 7.2 million for SaaS
  - \$ 5.9 million for Project Manager
  - \$ 1.1 million for IV&V

Project-to-Date Expenses	
Salaries	\$1,965,525
Benefits	583,595
Travel	20,741
Contractual	16,479,801
Supplies	12,935
Capital Outlay	95,240
<b>Total</b>	<b>\$19,157,837</b>



**THANK YOU!**

# BISON Accomplishments

- Invoice scanning, which has been tested with some agencies, will streamline and speed up processing over time.
- Agencies using PPM have created project and award templates, determined workflow, and are nearing completion of their task structures.
- Agencies with Medicaid funding will be able to work in the same system in real time. Efforts are underway to finalize the design and necessary reporting.
- Some agencies, like GFP and DOT, now anticipate retiring some of their homegrown systems within 2 years of implementation, keeping the systems for historical purposes only.